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Burton, Ernest D. 1914-1924

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The University of Chicago

The New Testament Department

October 28, 1914.

REC'D DIFFENDORFER
REC'D OCT 31 1914
ANS'D

My dear Mr. Diffendorfer:

I have read with keen interest the report of Mr. Chapman on the conditions at Nanking. It is not often that one can get from an outsider's pen so frank a criticism, and while on the whole it is fairly encouraging, it ought also, I should think, to be useful in relation to the matters in which his criticism is adverse.

I observe, of course, that the document is confidential. There is, however, about one page of it which I should like to copy and lay before my colleague, Dr. Mathews, and perhaps some other members of our Faculty. I refer to the lines about the University of Chicago on page 8. My thought is that just as it is a good thing for the Faculty of Nanking to look at their own school through the eyes of a competent outsider, so it is a valuable thing for us at the University to see ourselves through others' eyes. Do you think it would be a violation of the confidential character of the whole document if I should transcribe this portion of the matter for our people here?

Very truly yours,

Emmett D. Burton.

Mr. R. E. Diffendorfer,

156 Fifth Avenue,

New York.

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November 7, 1914

Professor Ernest D. Burton
University of Chicago
Chicago, Illinois

My dear Professor Burton:

Thank you for your letter of October 28th. I am interested in what you have written with reference to Mr. Chapman's report on conditions in Nanking. We must keep in mind, of course, that Mr. Chapman himself represents educational ideals different from some held by American educators. Furthermore, Mr. Chapman is a rare combination of the modern spirit of inquiry and open-mindedness in all methods of truth.

I have consulted with Mr. Speer and he sees no reason why you should not show Dr. Mathews the pages in Mr. Chapman's report which refer to the University of Chicago, with the understanding, of course, that the matter will be considered confidential to yourselves.

The reason I am safeguarding this letter as much as possible is that I do not want any echoes of it to get back to Nanking with the possibility of a misunderstanding there. It might cripple both the work of the men in Nanking and Mr. Chapman in his new work at Wuchang.

I have had recently from Nanking a lot of correspondence relative to Mr. Baillie's work in the Colonisation Scheme. It is growing in importance and must evidently figure very largely in the economic development of that part of China.

Sincerely yours,

Secretary

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The University of Chicago
UNIVERSITY OF NANKING
The New Testament Department

REC'D JAN 16 1915

January 13, 1915.

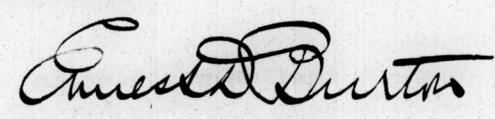
ANS'D

My dear Mr. Diffendorfer:

I beg your pardon for not having notified you more promptly of my inability to attend the meeting of the Board of Trustees of the University of Nanking, called for this evening. My duties in Chicago are at present so pressing as to make the journey to New York impossible at this time.

Will you at your convenience kindly let me know whether the residence for which \$4000 was given through the American Baptist Foreign Mission Society and which, as I remember, was to have been erected for Mr. Keene, has yet been built? When it is possible I should be glad to have information about the building and a photograph of the completed house, both of these for use with the donor.

Very truly yours,



Mr. Ralph E. Diffendorfer,
156 Fifth Avenue,
New York.

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January 18, 1915

Professor Ernest D. Burton
University of Chicago
Chicago, Illinois

My dear Professor Burton:

The Annual Meeting of the Foreign Missions Conference was such a strenuous one that we hardly had an opportunity to hold a business meeting of the Board of Trustees at Garden City. There were present a goodly number and we had invited representatives of all of the Woman's Boards who are interested in the Woman's Union College at Nanking which they have named Ginling College. The major part of the meeting was taken up with the discussion of the proposal of the Board of Control of the Woman's College that the Board of Trustees of the University become the Board of Trustees for the Woman's College. The matter was not concluded and we shall have to arrange for another meeting before long.

In Dr. Bowen's last letter he said that they were proceeding with the residences. The money has been sent and they have the plans and the excavations begun. That is all I can report now. I will write him to send you a statement about the buildings and a photograph of the completed house.

Sincerely yours,

Secretary

RED-W

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August 30, 1915

Professor E. D. Burton
University of Chicago
Chicago, Illinois

My dear Professor Burton:

Under separate cover I am sending you three copies of the Historical Statement, Charter and By-laws of the University of Nanking. These have been recently printed at the request of the Executive Committee of the Board. The number of copies is limited and therefore the circulation of the pamphlet should be judicious. I am sending copies to Nanking for the use of the Managers.

Sincerely yours,

Secretary

RED-GW

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The University of Chicago
The New Testament Department

MR. DIFFENDORFER

REC'D NOV 18 1915

ANS'D _____

November 15, 1915.

My dear Mr. Diffendorfer:

I wonder if you have yet received from Nanking any photographs of the house which has been erected, or is in process of erection, by the money given through the American Baptist Foreign Mission Society. If so, I should be glad to have a copy to show to the donor of the money.

Can you give me any light upon the question how important it is for me to be at the meeting of the Nanking Board which I understand is to be held in New York on December 3d?

Very truly yours,

Ernest Burton

Mr. Ralph E. Diffendorfer,
156 Fifth Avenue,
New York.

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The University of Chicago
The East Asiatic Department

November 19th, 1915

Dr. Ernest D. Burton,
The University of Chicago,
Chicago, Ill.

My dear Dr. Burton:

~~In reply to your letter of November 15th. I may~~
~~say that after a consulta~~

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November 19th, 1915

Dr. Ernest D. Burton,
The University of Chicago,
Chicago, Illinois.

My dear Dr. Burton:

In reply to your letter of November 15th. I may say that after a consultation with the representatives of the Presbyterian Board here, it seems wise to us not to hold the annual meeting of the Trustees on December 3rd in view of the fact that Mr. Speer will be returning only a few days before that time. We will need ten days at least to reorganise our business and get ready for the meeting. He has proposed therefore, that I call the meeting for the 3rd and advise the Trustees not to come, then we can have a record of the call for our minute book, and have a postpone meeting on the 10th.

I will send out this call in a day or two. In the meantime, let us try to have the meeting on the 10th. It will be a very important meeting; our annual gathering for the election of officers, approval of the Budget, and the consideration of all the business which Mr. Speer will bring directly from his meeting with the Board of Managers in Nanking.

To date, I have not yet received any photographs of the house which is in progress of erection with the money given through the American Baptist Foreign Mission Society. I will write again to Dr. Bowen and tell him to send something as soon as he can. I hope very much that you can attend our annual meeting.

Yours sincerely,

RED:JB

Secretary.

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Ernest D. Burton

5525 WOODLAWN AVENUE
CHICAGO, ILLINOIS

October 31, 1919.

My dear Dr. Williams:

Our friend, Mrs. Bond, who some years ago gave the money to build a residence at Nanking, has come to feel that she does not any longer care to be wholly anonymous in the matter. Her change of mind has come about in this way:

Miss Winifred Miller, of whom she is a personal friend and correspondent, has recently written her, referring to a home of one of the members of the faculty in which she was visiting. It led Mrs. Bond to wonder whether the home was the one which she herself had built, and this in turn led her to feel that, especially in view of the fact that there are so many Chicago people at Nanking, it would be a pleasant thing for them to know that the house was built by the gift of a Chicago woman.

I am writing therefore to ask the question whether some tablet, or other similar device, might be placed upon the house, recording the fact that it was built by the gift of Mrs. Joseph Bond of Chicago. I do not mean now to suggest the exact words. We might wish to study over that a little. I am only raising the question of the feasibility of the general idea.

Very truly yours,

Ernest D. Burton

Rev. J. E. Williams,

156 Fifth Avenue,
New York.

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November 15, 1919.

Prof. Ernest D. Burton,
5525 Woodland Ave.,
Chicago, Ill.

My dear Dr. Burton:

Your letter of October 31st received in due time.

I am very pleased to know that Mrs. Bond would be willing to have her name known in connection with the beautiful house which her funds built as a residence for Mr. Keen. It will be fine to have it understood by the Faculty and friends in Nanking who the donor was. I shall write Mr. Keen and the President of the Board to that effect. I should like to express on behalf of the University and the Faculty our great appreciation of Mrs. Bond's generosity.

We are just turning our faces back to China. Mrs. Williams left New York on Wednesday with our little lad Dickey now nine years of age, and I am leaving today spending a few days with my mother en route. I hope you can visit China again and see the work at Nanking. It has grown considerably even during the war.

In 1910 when we began our total college enrollment was thirty-three students. In June we graduate thirteen students with the degree of B. A. and seventeen with the degree of B.S.—Thirty students.—Just about the whole number enrolled when we began.

In 1910 the property valuation turned into the Union was \$70,000. The valuation of our property when present buildings are completed the end of the year will be \$850,000. Mex. which is now greater than so many dollars gold. Our Annual Budget the first year 1910 was \$25,000. For 1920 it will be \$227,000. Mex. We have had to clear off owing to war exchanges on current accounts and buildings \$90,000. last year. We added this year for the first time \$7,000. on \$140,000. endowment. Ten new people have joined the staff and provision for five others to

Prof. Ernest D. Burton-----#2

follow from America. Best of all, the spirit of union which took us into the enterprise has deepened and grown stronger with the years of work together. More than half the current Budget is provided in China, and the Chinese love the Institution as their own. The enrollment doing College grade work in English of three hundred is now larger than any other Institutions in China.

Your friendship and interest in the work has prompted me to write these things.

With cordial regards to Mrs. Burton, Miss Margaret and yourself -

JEW-EMB

Very sincerely yours,

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May 5, 1922.

Dr. Ernest D. Burton,
Library University of Chicago,
Chicago, Ill.

Dear Doctor Burton:

I had been hoping that I might have an opportunity of a conference with you on one of your visits to New York. It was a matter of great regret to me that I could not be in New York at the time when you presented the report of the Educational Commission. I should like very much to confer with you about plans for a school for the training of educational supervisors at Nanking.

I have just received a letter from Mr. E. W. Wallace, urging the importance of acting upon the recommendation at the earliest date, and he reported that he had just had a conference with Dr. Bowen, and that Dr. Bowen was writing to me more fully.

You will be interested in the following paragraphs from his letter dated April 7:

"It seems to me essential that when this college is started it should be with a strong faculty that would command confidence from the outset. This would involve almost immediately a faculty of six members, of whom three should be Chinese and three foreign. The most important matter, of course, is to secure a dean for it. We canvassed this whole part of China in our conversation and the only man who seemed possible because of his experience and training was Mr. E. C. Wilcox, of the American Baptist Mission. Mr. Wilcox has been, during his last term, at Ningpo and is now in America. I was studying in some classes with him last year in administration at Teachers College and I know him to be both able and sufficiently cautious to be a safe man. Of course, I know nothing of his work here on the field and it would be necessary to secure the fullest information regarding him before doing anything definite. But so far as I can see he appears to be the best man available. You might be able to get in touch with him and also find out about his work from the professors in administration at Teachers College. Dr. Sailer can also help you.

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#2 - Ernest D. Burton,

May 5, 1922.

I am extremely anxious that this college should be established as soon as possible. The development of our whole program for Christian educational work will be held up until we are in a position to turn out thoroughly qualified Chinese for positions of responsibility in administration. I earnestly hope that the University of Nanking may be able to undertake within a year or two this essential function."

I am eager to confer not only over the matter of a School for the training of supervisors and its staff, but also over other questions that have emerged in connection with our work in Nanking.

You will be pleased that the C.M.B. has entered into another agreement with the University Hospital of Nanking, to continue its annual grant of \$9250 Gold upon condition of the Societies continuing to provide \$11,750 Gold for current expenses, and that they also will undertake one-half of the 90,000 Mexican, upon condition that the University provides the other half for a women's hospital and equipment. You will interested to know also that the deficit of 85,000 Mexican has been reduced by deferred payments made up from the Boards, and by a gift of 9,000 Gold from Mr. Severance and Mrs. Prestiss, to less than 35,000 Mexican.

If you are not coming to New York earlier than the 15th of May, I should like an opportunity of a conference with you in Chicago later, when enroute to the Presbyterian General Assembly at Des Moines.

With cordial regards, I am

Sincerely yours,

JEM:LB

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February 2, 1923.

President Ernest D. Burton,
Chicago University,
Chicago, Illinois.

Dear Dr. Burton,

We want to join our word of hearty congratulations upon the new honor and responsibility conferred upon you by Chicago University. I must confess that before I saw what you were able to put through in the Educational Commission's work in China, I should have been apprehensive for your health under these added heavy responsibilities. I am persuaded, however, that you understand your health better than ever-solicitous friends.

We shall rejoice greatly in what you can do for Christian education in U. S. and China through your added responsibilities.

Mrs. Williams joins me in most hearty congratulations to you and Mrs. Burton and in the earnest prayer that you may have all the strength needed for your new tasks.

Very cordially yours,

JEW:LB

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ERNEST D. BURTON
THE UNIVERSITY OF CHICAGO
CHICAGO, ILLINOIS

February 16, 1923.

My dear Dr. Williams:

I thank you sincerely for your kind letter of February 2d. The task which has come to me was quite unexpected. I had quite different plans for the next few years, which I shall now have to set aside, for a time at least. But I have felt obliged to respond to the call of the University which I have served for over thirty years and which has always treated me generously.

I greatly appreciate your congratulations and your good wishes.

Sincerely yours,



Dr. J. E. Williams,
150 Fifth Avenue,
New York.

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THE BOARD OF FOREIGN MISSIONS
of the
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue,
New York.

April 10, 1923.

Mr. Edward S. Harkness,
25 Broadway,
New York, N.Y.

My dear Mr. Harkness:

As President of the Board of Trustees of the University of Nanking I desire to add a word of strong indorsement to the presentation which Dr. Williams, Vice President of the University, has made with regard to the proposed school for the training of educational supervisors.

The Educational Commission which visited China two years ago and made a thorough study of the educational institutions, both of the Government and of the missionary agencies, recommended the establishment of such a school as one of the chief needs of China, and indicated the University of Nanking as the institution where, in the judgment of the Commission such a school should be developed. There has been no more competent and authoritative educational study made of China than the report of this Educational Commission, headed by President Burton of the University of Chicago.

In nothing is China more in need of our help or more ready to receive it than in the matter of education. In spite of the rapid growth of Government institutions, the Mission Schools and Colleges are crowded to their capacity. Facilities should be provided for training in one or two of the Christian Universities the ablest young men who are going to devote their lives to educational work for the highest kind of educational organization and supervision. There are already schools for the training of teachers but we have no schools yet for the training of supervisors of teachers and organizers of education. This need the Commission has discerned and emphasized. I trust you may find time to read those sections in this report, bearing on the subject.

There is no missionary educational institution in China which has established itself more securely in the good will and the support of the Chinese than the University of Nanking. A large part of its budget is derived from Chinese sources but these sources cannot supply the capital needed for the equipment of the Educational School, nor for its staff of American professors. I earnestly join with Dr. Williams, accordingly, in the hope that you may be willing to meet this need.

Very faithfully yours,

(Signed) Robert E. Speer.

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June 5, 1923.

President Ernest D. Burton,
University of Chicago,
Chicago, Illinois.

Dear Doctor Burton,

I appreciated very much the time you gave me for conference following the luncheon in New York, when you were pressed to meet your next engagement. I should prize very much an opportunity of talking over the problem of correlation of East China with you, when there would be more time for conference. I would go to Chicago especially for that opportunity, but would like to inquire first whether you might be coming to New York and could allow a little time for the purpose. I think, too, that there would be a great advantage in you and Dr. Speer conferring over those problems, and Dr. Speer has expressed his readiness to meet with you over those problems at any time you would be in New York, when a conference could be arranged.

In conference with Mr. Roger Greene we have talked over the tactical importance of carrying out the recommendations of the Educational Commission - #2, "The founding of a College of School Administration at Nanking" - at the earliest date possible. Mr. Greene thought this was of such importance that he could support an appeal to Mr. Rockefeller directly through the Laura Spellman Foundation. We both thought if you could add to the recommendation of the Commission your personal endorsement of the proposition, it would have the greatest weight. I appreciate your judgment that you would want to have the fullest information to date upon the proposition, and the latest word as to more recent developments in China.

The proposition thought of on its simplest financial side was \$70,000 gold for a building which would house this College adequately for the beginning and \$30,000 gold a year to provide the salary, support and

2 - Dr. Ernest D. Burton

June 5, 1923

a moderate overhead for a staff of eight teachers. We should want to select the teachers after careful consideration of men and the work to be done.

I am writing, in the first place, to know if you would be coming to New York in the near future when a conference could be better arranged here, or may I come to see you in Chicago and answer to the fullest extent possible your questions in regard to developments?

With most cordial regards,

Sincerely yours,

JEW:LB

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C O P Y

June 5, 1923.

President Ernest D. Burton,
University of Chicago,
Chicago, Illinois.

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I am writing, in the first place, to know if you would be coming to New York in the near future when a conference could be better arranged here, or may I come to see you in Chicago and answer to the fullest extent possible your questions in regard to developments?

With most cordial regards,

Sincerely yours,

(Signed) J. E. Williams.

JEW:LB

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The University of Chicago

CHICAGO, ILLINOIS

Office of the President

July 2, 1923

RECEIVED

JUL 3 1923

My dear Dr. Williams:

On receipt of yours of June 5 I marked it for early attention but have been under so severe pressure in connection with the June Convocation and other University matters that I am only just able to take it up. I had expected to be in New York at about this time but have found it impossible to get away. I cannot now say when I shall be there.

I should be very glad to support a well considered and framed recommendation for an appropriation for the founding of a college of School Administration at Wanking, especially if Mr. Greene is of the opinion that the time is opportune to do so. May I suggest that if you have not already done so, you frame a definite proposal in conference with Mr. Greene, and, if you think best, send it to me for my consideration. I hope I shall, by the time it comes, be under so much less pressure than I have been that I can give it attention. If, after I have examined it, I feel the necessity of an interview we can take up the question of a meeting in New York or here, or at some other convenient point. If possible, of course, we should wish to avoid an

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The University of Chicago
CHICAGO, ILLINOIS
Office of the President

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Dr. J. E. Williams

page 2

expensive and laborious journey.

Again begging your pardon for my delay in
answering your letter, I am

Cordially yours,



Dr. J. E. Williams
150 Fifth Avenue
New York City

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THE UNIVERSITY OF CHICAGO
Chicago, Ill.

Office of the President

July 2, 1923.

My dear Dr. Williams:

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Again begging your pardon for my delay in answering your letter, I am

Cordially yours,

(Signed) Ernest D. Burton.

Dr. J. E. Williams,
150 Fifth Avenue,
New York City.

EDB:P

UNIVERSITY OF NANKING

OFFICERS OF BOARD OF TRUSTEES

ROBERT E. SPEER, PRESIDENT
J. H. FRANKLIN, VICE-PRESIDENT
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RUSSELL CARTER, TREASURER
L. B. MOSS, ASST. SEC'Y AND TREAS.

NANKING, CHINA

NEW YORK OFFICE
150 FIFTH AVENUE

PRESIDENT & TREASURER
150 FIFTH AVENUE

OFFICERS OF THE UNIVERSITY

A. J. BOWEN, PRESIDENT
J. E. WILLIAMS, VICE-PRESIDENT

Dictated July 20

July 27, 1923.

Dear Doctor Burton,

I was delighted to receive your letter of July 2 and to know your readiness to "support a well considered and framed recommendation for an appropriation for the founding of a college of School Administration at Nanking, especially if Mr. Greene is of the opinion that the time is opportune to do so."

I returned to New York the latter part of last week and with you letter which seemed to please Mr. Greene greatly, we conferred on a plan for the founding of the College.

In our first interview we discussed the general questions as to the sources of information, questions of curricula and staff. Later we found that a good deal of time and study would be required for these questions, and that the questions of appropriation, extent of grant and plan of administration would come first.

Mr. Greene felt that if we could have a plan that would bring Southeastern into cooperation in the development of the College, we might be more certain of success in securing the grant. As this side of the development had not been presented in the recommendation of the Educational Commission's report, it was necessary for me to take up the matter with Mr. Speer and Dr. North, Dr. Franklin being absent in England. They were not averse to the favorable consideration of a plan of cooperation, but pointed out that it would be necessary that this plan be worked out in China, and before the proposition were concluded that it should have the approval and sanction of Dr. Bowen and our Board of Administration in the field. Mr. Greene raised with me the question of going out to China to present the proposition, to which I replied that such a trip would be futile if we did not have definite assurances of support for the development of the School, provided the plan could be consummated.

Dr. Ernest D. Burton

July 27, 1923.

Mr. Greene suggested that I have a conference with Mr. Richardson in regard to how they would receive such a proposition and whether they would act favorably upon it. Mr. Richardson assured me that a plan that had your endorsement, with Mr. Greene's and the approval of Mr. Speer and Dr. North and men of our Board, might receive favorable consideration when Mr. Rockefeller, Jr. returned from Europe the 1st of August. And they would not be prejudiced in their consideration by the whole proposition being made subject to reference to the field and favorable action and report from the field. Our proposition might seem stronger if all the details as to curricula, personnel of staff, building, etc. were outlined but that would not be practical at this stage. It would not be practical to refer the proposition to the field without assurance as to the support and the amount.

In my conversation with Mr. Richardson I also pointed out how difficult it would be for our Trustees to undertake the School of Administration on the lines proposed by the Commission, if the gift were made conditional on a proportion as fifty-fifty; and if we are to bring in Southeastern on the plan such a condition would be even more difficult. Mr. Richardson seemed to appreciate the cause of that situation, and that would not be a pre-requisite to their consideration of the proposition. I am writing this by way of reporting progress.

I am under the necessity of going to Silver Bay for addresses at the Y.W.C.A. City Conference, but will return to New York by Thursday of next week.

The consideration of a plan of cooperation with Southeastern would require a fuller conference over all the questions of greater importance. Mr. Speer and Dr. North will be in the city the latter part of next week and the week following, and would be ready to confer over the matter.

Very cordially yours,

Dr. Ernest D. Burton,
University of Chicago,
Chicago, Ill.

JEW:LB
Encl.

November 3, 1923.

President Ernest D. Burton,
Chicago University,
Chicago, Ill

Dear Dr. Burton:

Following our delightful conference of Sunday, there was forwarded to me from New York, a letter from Dr. Bowen, which gave his point of view on the questions we discussed. This letter was in reply to the report I made to him of conferences here, including your earlier letter to me and Mr. Greene's including copy of his letter to Mr. Richardson. I am quoting Mr. Bowen's reply in full as follows:

The correspondence and what you say about the College of School Administration are all very interesting and we will do our best here to follow out any plans that you make there for it. Frankly I think it will be extremely difficult to cooperate in any intimate and organic and effective way with "Southeastern." It has been quite impossible, at least, with the agriculture and forestry, but it would not be so difficult with the education, because Tsou Ping-wan is at the head of their agriculture, and now Mr. Tsu Tseh-ling is at the head of their education, and of course Tsou does not cooperate even with the other parts of his own institution, but it would increase our burdens and problems and difficulties immensely. I think, if we were necessarily tied up to a plan of cooperation with Southeastern. It would seem to me much more preferable in every way to go ahead and develop our own College of School Administration as we do our other work. There is ample field for all that we can do and all that Southeastern can do. We put the emphasis on character and thorough training and Christianity, and we could not put so much emphasis at least upon character and the Christian end of it, if we were organically connected or tied up with Southeastern. On the technical and professional side of the training of teachers they are miles ahead of us, and they have some excellent men and are doing good work, but the men that they turn out, with all their superior technical training, cannot hold a candle to our men when it comes to teaching and making good in a school, even though we give our men practically no technical or professional training as teachers. But we cannot get by much longer without doing something much more adequate than we are doing in the way of teacher training and courses of education. It is fine that you are getting such fine cooperation from Dr. Burton, and Mr. Greene's backing is of the very greatest value."

You will note that President Bowen is prepared to try a closer relationship with Southeastern, but it would not appeal to him as ideal. Mr. Tsou referred to was formerly on our faculty before he joined Southeastern. We have always had the most cordial relations personally. He and his wife are frequent visitors in our home when we are in Nanking. There would be no difficulty, because we are in a foreign school and theirs is a Chinese. His ideas of ad-

11-3-23.

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ministration are more those of the Manchuin regime. Mr. Tsu is one of our alumni and was a teacher with us for years, and is a man of fine personality and Christian character. He would maintain cordial and cooperative relations whatever the administrative basis. Were we united in administration, both they and we might be embarrassed on Christian grounds by the Chinese students and public. One of the most important considerations for Christian education in China is continued freedom for Christian teaching.

If you are prepared to recommend proceeding with plans for the College of School Administration as a department of the University in close sympathy and cooperation with Southeastern and the Government's system, I believe the way is clear now to go forward. Mr. Richardson would await your further word. Mr. Harkness might be willing to do a good deal on the other half of the enterprise with a statement from you and a recommendation from Raymond Feedick if he were willing to make it .

I am sending this by way of report, and hope I may have fuller conference with you on the other problems of the College of School Administration when I return to the city next week. I shall be working in and about Chicago for some time. The delightful fellowship with Mrs. Burton and yourself on Sunday afternoon, and your careful clear thought on our problems, were most helpful to me.

Very cordially yours,

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The University of Chicago

CHICAGO, ILLINOIS

Office of the President

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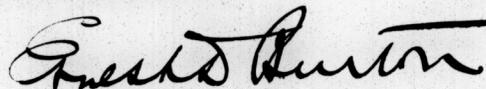
December tenth
1 9 2 3

My dear Doctor Williams:

I am afraid you find me a very broken reed on which to lean. When a letter like yours of November third lies on my desk for over a month before I am able to answer it, you must be very much discouraged regarding the value of any appeal to me.

I hope my long delay has not made any reply entirely useless. For convenience in your use of it, I am enclosing it in a separate letter and earnestly hope that you may, in some way, get forward in your enterprise.

Yours very sincerely,



Dr. J. E. Williams
The Board of Foreign Missions
of the Presbyterian Church
in the U. S. A.
156 Fifth Avenue
New York City

EDB:S

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The University of Chicago
CHICAGO, ILLINOIS
Office of the President

December tenth
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Dear Doctor Williams:

I read with great interest your letter of November third, containing a quotation from a recent letter from Doctor Bowen and a further statement respecting the College of School Administration.

I feel sure that the establishment of this School would contribute in an altogether exceptional degree to the strengthening of Christian education in China and that it would also make a very valuable contribution to the development of government education. I altogether approve your suggestion that the school, while an integral part of the University of Nanking, should be conducted in close sympathy with Southeastern University and the government system of education.

I earnestly hope you may find supporters for your proposal.

Very sincerely yours,

EDB:S:P

Ernest D. Burton

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December 20, 1923.

Dear Doctor Burton,

I appreciate very much both of your letters of December 10. I am very far from finding you a broken reed upon which to lean. On the contrary I have felt that your counsel and aid has been a tower of strength.

After my letter of November 3, you will recall that I had a visit with you in your office, and you wrote a letter to Professor W. F. Russell and also assured me that you would write a special letter to Mr. Rockefeller or Mr. Richardson at a time when we were prepared and especially needed it, so I felt that you had covered everything suggested in my letter of the 3rd. I was, however, very pleased to hear from you and to have the general letter of endorsement of the plan at Nanking.

I did not take up the matter immediately upon my return because I was so anxious about a conditional offer of \$27,000 Gold from the China Medical Board toward a Women's Building, Nurses' Home, etc. for the enlargement of the University Hospital, upon condition of our finding a like amount. The heavy indebtedness of the cooperative Boards made them feel that they could not take on added responsibilities. I was desperately anxious not to forfeit the offer of the China Medical Board, feeling, too, that if I failed to make good on that our case for the College of School Administration would also be prejudiced.

We only had \$7,000 Gold pledged for the amount and on the morning of the Trustees' meeting, December 10, I received a long letter and Night Letter telegram, assuring me that friends in Houston, Texas, would pledge and meet the whole amount. Later communications have developed their undertaking and the China Medical Board are pleased and gratified over the outcome. The Hospital will be provided for for five years and that yoke will be off of our neck, as it were.

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2 - Doctor Ernest D. Burton

12/20/23

I found Dean Russell very ready to cooperate on receiving your letter, and ready to see Mr. Richardson and Mr. Rockefeller in person, or to cooperate in any way to advance the cause.

Since our matter had been in abeyance so long, I thought it would be best to call upon Mr. Richardson and state developments, and see how the situation lay in opening up the question. He said he would be ready to meet Dean Russell and would be very pleased to have a letter from you. He thought that Mr. Rockefeller might handle this matter directly and specially, and particularly if you, Dean Russell and Mr. Greene wanted it done. I am arranging an appointment for Dean Russell to meet Mr. Richardson.

Since the earlier part of this letter was dictated, I have arranged with Mr. Richardson and Dean Russell an appointment at Mr. Richardson's office on Friday at 2:30. Dean Russell and I are going over the proposition before seeing him.

A letter from you to Mr. Rockefeller and Mr. Richardson would have more weight than anything we can do in the matter. I understand that Professor Monroe is going out early next year on a trip to China, and that might be preliminary for the work of the International Education Board. Mr. Richardson mentioned that the work of that Board would still require considerable time for development before it would be prepared to undertake things. Dr. Wickliffe Rose is in Europe at present.

There is every probability that Mr. Rockefeller would handle this matter directly upon recommendation from you and Mr. Greene. Mr. Russell and I, in the first conference, would simply block out the main lines for development as prepared in the report of your Commission, - further and fuller details to be worked out in fuller conference for approval. With this College of School Administration promised and under way, a great deal will have been accomplished in the carrying out of your plans for East China. It is hard to put this matter in the midst of all your responsibilities in the Christmas Season, but it might be in the way of securing one of the finest gifts for China.

With most cordial regards.

1106

copy

December 21, 1923.

Dear Doctor Burton,

I am just sending you a Night Letter
as per enclosed.

Mr. Russell's statement to Mr Richardson was very convincing in the urgency of the proposed College at this time as the greatest need for Christian education. He was very positive in his conviction of the place of Christian education in China and its continued opportunity as long as it was more efficient than government education in the things undertaken, and it continued to develop and use more Chinese leaders and that the College of School of Administration was calculated to do that better than any other line. Mr. Richardson wanted to know whether this one School could serve all China adequately. Mr. Russell was positive that it would do most good to develop it as one in one center for all of China, until the Chinese leadership and others could develop later other centers. Mr. Richardson wanted to know why he was convinced that Nanking was the center for it; to which Mr. Russell replied that Nanking was a Chinese city with the best communications by the Yangtsi and railways; the Mandarin language was used, which was in demand in all the Schools in China; it combined the largest number of missions in the most advanced and progressive union work, etc.

Mr. Richardson wanted to know whether the teachers could be found trained for the work. Mr. Russell was confident that they could be found, that he knew of twenty from whom the selection might be made, with experience in China and some special training.

Mr. Richardson seemed very pleased with the interview and he said all was prepared now for word from you, since Mr. Rockefeller would depend most upon your judgment in the matter. I asked him whether that letter should be sent by you to Mr. Rockefeller directly or to himself and he said it would be better to come to him; that he had talked over the matter with Mr. Rockefeller but did not have it so fully in mind and therefore it would be better to have all the other data come in with your letter.

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2 - Dr. E. D. Burton

12/21/23

Mr. Speer was very greatly pleased with the developments and will cooperate in any way that we suggest.

Professor Russell will be very pleased to do anything further that you may suggest. He was very happy to act upon your suggestion and to do all that he could.

With most cordial regards,

Sincerely yours,

JEW:LB

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The University of Chicago

CHICAGO, ILLINOIS

Office of the President

December 22, 1923

copy

My dear Mr. Richardson:

I am very much pleased to learn that the plan for the College of School Administration as a department of the University of Nanking is receiving serious consideration from you and those who look to you for advice. This enterprise was one of those on which the Commission of 1921-22 was most unanimous and hearty in its conviction. Subsequent events have in no way diminished, but rather increased my sense of its importance. There can be no effective and permanent advance in the development of education in China without effective agency for developing competent supervisors of education. It was, moreover, the conviction of the Commission, and it is mine that the best place to locate such a school is at Nanking in connection with the Christian University there.

While the school should undoubtedly be conducted in close sympathy with the immediately adjacent Southeastern University of the Chinese Government, and with the whole Government system of education, it should, in my judgment, be an integral part of the University of Nanking.

I feel sure that the establishment of this School would contribute in an exceptional degree to the strengthening of Christian education in China, and that it would also make a very valuable contribution to the development of government education.

I should be most happy to learn that the means necessary for its establishment and maintenance had been provided.

Very truly yours,

Ernest D. Burton

Mr. W. S. Richardson
26 Broadway
New York City

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December 26, 1923.

Dear Doctor Burton,

I found this morning your Night Letter which doubtless arrived Saturday and received a little later^a copy of your letter to Mr. Richardson.

I appreciate deeply your cooperation in this enterprise. Nonone's endorsement could carry the weight that yours would, and your endorsement is so clear, definite and positive that it is calculated to carry the largest weight. I earnestly hope that Mr. Rockefeller will respond to this need.

With most cordial regards,

Sincerely yours,

Doctor Ernest D. Burton,
The Chicago University,
Chicago, Illinois.

JEW:LB

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December 26, 1923.

Dear Professor Russell,

I sent the following Night
Letter to Dr. Burton on Friday night:

"PROFESSOR RUSSELL ENDORSED MOST EFFECTIVELY
PLAN COLLEGE OF SCHOOL ADMINISTRATION HANKING
TO MR. RICHARDSON TODAY ESTIMATING SEVENTY
THOUSAND FOR BUILDING EIGHTEEN THOUSAND ANNUALLY
FOR TEACHERS TWELVE THOUSAND FOR ADMINISTRATION
ETC SIX THOUSAND FOR SUMMER INSTITUTES IN DIFF-
FERENT CENTERS FOUR THOUSAND FOR REPORTS AND
PUBLICATIONS MR. RICHARDSON SAID ALL READY FOR
YOUR LETTER WHICH WOULD COUNT MOST WITH MR.
ROCKEFELLER WHICH SHOULD BE SENT TO HIM TO PRE-
SENT WHOLE CASE TO MR. ROCKEFELLER"

I received a telegram from him on Saturday and today
a copy of the very positive letter which he wrote to
Mr. Richardson. He may have enclosed copy for you;
if not, I am enclosing one.

Quite a little time is required
by The National Arts Club for the Membership Extension
Committee and later the Admissions Committee to arrange
their meetings to consider names proposed for member-
ship. I feel very certain, however, in due time that
you and Mrs. Russell will receive word from them of
election to membership.

I am sure you will be surprised
and saddened, as we are, by the word that has come from
Dr. Bowen that K. S. Lui, Vice-President of Southeastern,
died from a severe attack of typhoid fever. His death
will be a real loss to Southeastern and also to the cause
of Christian education. He was a man of keen mind and
unfortunately like many of the more promising returned
students, he never gave adequate attention to his physi-
cal life and condition.

2 - Professor W. F. Russell

12/26/23

President Burton's letter
is characteristic of him, - so positive, clear and
convincing.

Very cordially yours,

JEW:LB
Encl.

Professor W.F. Russell,
Teachers College,
Columbia University,
New York City.

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Dr. D. Burton

(a) Richardson

a bit surprised
at our conduct
suggested to
talk matters
over with Mr Rockefeller

(b) Mr Jerome -
surprised & disappointed

(c) Pre-Medical -
Simmensen -
much reduced
and very little
1st tier men

(d) Hospital cleanup
Houston Tex

(e) Bornu coming
Madagascar

(f) Famine Times
operating 3 men
3 times
20 000 sand
25 000 equipment

Problem adding
= more Trustees
Advance into Sec.
- 6 men now =
Churches land
going - financially
Baptist
Disciples.

Accrediting
by definite
recourse report
on each student.

(a) meeting inclusion
looking toward -
united Campaign

(b) meeting in US =
with minutes and
plans -
Humes report -
Strat in England

Dr. Burton = 11.30 to 2 PM
was Mar 19-24

Discussed with Dr Burton

He remarked Mr Rockefeller
giving 400 000 to Wood Hall
service 70 institutions
{ a demonstrated thing
serving all

Harriman sees men might
be to Mr Rockefeller's mind
it is his mind & he
does his own thinking
alone instance
- about Richardsons -

Discussed with Dr Burton
adding 4 - men to Trustees
to bring in additional support
supplementing the - present
Trustees.

The problem as they found
it in Chicago's Institution
now 30 years and men
are dropping off - replacing

by new men.

Searching for young men
of promise and power
Must be sought out
just as by guns

Must not be asked lightly
to begin with for the
privilege of serving.

From Swift's Chief
Pvt. 19 miles -

Young Ryerson under
family.

Swift's Meth - but had
earned 1,000,000
from family & other.

Men who gain time
Energy to study

Burton you mistake
of their coming
to spend hours

Recently = 7 men absent.
3 in Europe
3 in So California
1 all other man
present
all these present.

Finished with Dr. Burton and
he discussed problems
Administration

2 Vice Presidents Swift - Juster
arr. - Bremer & others

Coordinating these points
took up from China - what
we are doing

→ Burton thought our plan
wise must be careful
that new fellows do not
release the older fellows
from load & that they
really carry load -
Find real men
young men
to help -

Find 3 men who will
really work on the job -
add more
Change incompetent useless
men -

May 20, 1924.

President Ernest D. Burton,
Chicago University,
Chicago, Ill.

Dear Dr. Burton:

You have been so closely identified with our problems, ambitions and hopes at Nanking that my first impulse with any good news is to send it to you.

We have a prospect of a second Science Hall for the University. \$50,000 Mexican was granted from the left-over famine funds. Mr. Greene has informed me that the China Medical Board has just granted \$25,000 Mexican toward the same, or one-quarter of the total cost whether more or less than \$100,000. They have also granted \$25,000 Mexican for Chemistry, Physical and Biological equipment, \$5,000 Mexican towards a gas plant, and what is necessary up to \$15,000 Mexican to secure a scientist from the United States for special work at the university on organization and scientific teaching through conferences and demonstration work. The grant is designed to cover travel expense to and from Nanking and salary for one year.

You will know our needs in that line and the kind of a man we want both as to scientific attainments and sympathetic understanding of our whole work. It occurred to me that one of the men at your university might be taking his Sabbatical year, and could give himself to such service. Dr. Twiss of the Ohio State University has spent a part of two years in that kind of work in China.

I know you will rejoice with us on such a satisfactory settlement on the premedical question with the China Medical Board. We shall have to find \$25,000 Mexican more to complete the whole proposition, but we are already at work and are hopeful.

President Bowen, as you may know, is at Springfield this month as a delegate to the Quadrennial

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#2.

Conference.

With most cordial regards to Mrs. Burton and
yourself.

Very sincerely,

(Signed) John E. Williams.

JEW:CL

P. S. Mr. Gee's recommendation for the man and the kind of
work to be done is as follows:

" I shall also recommend that the China Medical
Board provide a visiting professor for one year. It shall
be the duty of this visiting professor, first,- to do a cer-
tain amount of demonstration teaching, second- to visit the
classes of the other science teachers and work in a construct-
ive manner with these teachers in the improvement of their
methods of teaching, third- he shall also cooperate with the
Department of Education in giving courses on methods of teach-
ing science to which courses the University of Hanking teach-
ers of science and the teachers of science in Ginling and
Southeastern might be admitted. This work shall be of an
experimental nature with a view to determining just how help-
ful it could be made."

The University of Chicago

CHICAGO, ILLINOIS

Office of the President

May 22, 1924

My dear Mr. Williams:

Congratulations to you on the advanced step which you are taking in the matter of the new Science Hall in the University of Nanking. I am taking immediate steps to see whether I can suggest a suitable person to you as a visiting professor. I will let you know as soon as I have anything to write.

Very truly yours



Mr. J. E. Williams
University of Nanking
150 Fifth Avenue
New York City

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The University of Chicago
CHICAGO, ILLINOIS
Office of the President

June 20, 1924

My dear Dr. Williams:

At the request of President
Burton I am sending you a letter from Dr.
Julius Stieglitz, Chairman of our Depart-
ment of Chemistry. Dr. Stieglitz' letter
will, of course, be self explanatory.

Very truly yours,

Nathaniel Butler

Secretary to the President.

Dr. J. E. Williams
University of Nanking
150 Fifth Avenue
New York City

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(COPY)

THE UNIVERSITY OF CHICAGO

Department of Chemistry

May 29, 1924.

President E. D. BURTON,
Faculty Exchange.

Dear President Burton:

I have your letter in regard to the visiting Professorship of the University of Nanking, at Nanking, China.

In a preliminary way, I would like to suggest the following for your consideration. You are so familiar with the needs of China that I would depend more on your own judgment than on my own, and perhaps you will find among the following men one whom you would be willing to recommend to the University of Nanking.

Professor Frank Burnett Dains, Ph.D. of the University, 1898. He is professor of Chemistry at the University of Kansas. He has always been interested in the teaching and historical side of Chemistry and would have great sympathy with the religious point of view in the University of Nanking. He likes traveling, has no children, and very likely would be interested in an appointment of this kind.

Professor H. G. BYERS, Ph.D. of John Hopkins University. He was for many years head of the Department of Chemistry at the University of Washington, Seattle. During this time he for many years conducted Sunday School classes. One of his great characteristics has been his deep and devoted personal interest in his students and his appreciation of the human side of educational work. Dr. Byers for the last few years, has been head of the Chemistry work at Cooper Union. He is anxious, however, to secure a wider field of service, and I think could easily free himself for a year's visit to China. He is not the most polished type of man in a social way, but his good-heartedness and sympathy carry a very great personal appeal. He is interested in teaching as much as in the science itself.

Dr. H. C. Biddle of San Francisco is a Ph.D. in Chemistry of the University of Chicago in 1900. He for many years was on the Chemistry staff of the University of California. He has always been interested in religious and educational questions, and has a very high reputation as a lecturer throughout the state of California. He does quite a little work of that kind, both in the field of education and in connection with religious topics.

Any one of these men would bring to the University of Nanking a sympathetic attitude combined with critical ability in

(Over)

1119

THE UNIVERSITY OF CHICAGO

Department of Chemistry

scientific work and science teaching.

I, Ofcourse, do not know whether they would be willing to spend a year in China, but I should be glad to correspond with them informally in order to find out in advance how they would feel about it, if authorized by you.

Very sincerely yours, D. D. ...

(Signed) Julius Stieglitz.

Dear President ...

I have your letter in regard to the visiting professorship of the University of Chicago, at Wankang, China.

JS:F

In a preliminary way, I would like to suggest the following for your consideration. You are so familiar with the needs of China that I would depend more on your own judgment than on my own, and perhaps you will find among the following men one whom you would be willing to recommend to the University of Chicago.

Professor Frank Burnett Davis, Ph.D. of the University of Kansas. He is professor of Chemistry at the University of Kansas. He has always been interested in the teaching and historical side of Chemistry and would have great sympathy with the liberal point of view in the University of Wankang. He likes traveling, has no children, and very likely would be interested in an appointment of the kind.

Professor H. G. BYRNE, Ph.D. of John Hopkins University. He was for many years head of the Department of Chemistry at the University of Washington, Seattle. During this time he for many years conducted Sunday School classes. One of his great characteristics has been his deep and devoted personal interest in his students and his appreciation of the human side of educational work. Dr. Byrne for the last few years, has been head of the Chemistry work at Cooper Union. He is anxious, however, to secure a wider field of service, and I think could easily free himself for a year's visit to China. He is not the most polished type of man in a social way, but his good-heartedness and sympathy carry a very great personal appeal. He is interested in teaching as much as in the science itself.

Dr. M. G. Biddle of San Francisco is a Ph.D. in Chemistry of the University of Chicago in 1900. He for many years was on the Chemistry staff of the University of California. He has always been interested in religious and educational questions, and has a very high reputation as a lecturer throughout the state of California. He does quite a little work of that kind both in the field of education and in connection with religious topics.

Any one of these men would bring to the University of Wankang a sympathetic attitude combined with critical ability in

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July 2, 1924.

Dr. Nathaniel Butler,
Assistant to the President,
University of Chicago,
Chicago, Ill.

My dear Dr. Butler,

I received two letters from you for Dr. Burton of April the 11th and of June the 29th.

You have since met Dr. A. J. Bowen of Hanking, and gone over the list of men suggested in the data prepared by Mr. Julius Stieglitz. We appreciate deeply your help in all this work. Dr. Bowen has written in very enthusiastic terms of the co-operation you gave him in setting aside your own responsibilities for the time and giving the problems of the University and the right man the right-of-way over other pressing work.

Dr. Burton has been from the beginning of our enterprise, at times Trustee, but always a staunch, true, wise friend and counsellor. So he will be as he has always been deeply and gratefully appreciated by Dr. Bowen personally and for the University.

It has been my privilege also to share in his friendship in the same deep sense of appreciation and gratitude.

Dr. Bowen has been spending a little time with his mother who is very advanced in years, accompanied by Mr. Bowen and his daughter Sarah, before he returns to Hanking in August.

With kind regards,

Very sincerely yours,